



IO  
HO

IOUSE  
MEDICINE

d of  
Atla  
Octo

Meeting

09

**Members in Attendance:**

John Bluford, William H. Cleveland, Collins, CPA, Aaron Dent, Christopher, Susan Grant, Zach Hall, Thomas Lomax, M.D., Thomas N. McCall, Jr., Richard McCormick, Robert L. Wright, O.D.

**Members Absent:** Regina M. Beck, Judge Greg Mathis, Sylvester M. Anthony Welters (Chairman)

**Management in Attendance:** Evelyn Officer), Harold W. Jordan, II, Nicole Miller (Assistant General

**Presiding:** Vice Chairman Dr. Robert

The meeting was called to order by Dr. Robert Franklin provided the Board of Trustees Present", the minutes were unan

**Dean's Report**

Dean Eve Higginbotham gave a report on the academic enterprise. She noted the Board of Trustees meeting:

- Chair of Department of Family Medicine
- Assistant Dean for Public Health
- Associate Dean for Community Health
- Assistant Dean for Research

She shared that MSW's 2009 completion rate was 56 MD, 23 MPH and 7 PhD graduates. The average student indebtedness for 2009

D, Jo  
dwar  
ally I  
ne, N  
love

, M.  
AD, T

ginb  
ary E  
), Lo

se Ch  
tion.  
ing a  
y appl

on th  
ollow

mac  
ith E  
ty He  
ffer

amer  
s, D  
09 g

n, MD (via conf. call), Ar Collins, Ja  
primiah Emmett, PhD, Robert M. Fran  
Brian Jordan, Kevin Loren, MHA,  
Maupin, Jr., DDS (President), Phillip  
ry "Hank" Thomas, Felke, W. Ward,  
Fitzgerald, Ruth B. Love, PhD, The H  
Alvin Smyre, Michelle Staples-Horne,

(Dean), Donnetta Butler, Chief Financial Officer), Secretary Brian Jackson (Assistant Secretary, Chief Compliance Officer)

right at approximately 8:45 a.m. Trustees a motion to approve the minutes of the meeting with a correction to the listing of "Members Present" was submitted.

Morehouse School of Medicine's (MSM) 2009 academic appointments since the beginning of the year on April 2

- Toxicology – Dr. Gianluca Tringali
- Dr. Patricia Rodney
- Daniel Blumenthal
- 2009) – Dr. James Lillard

show the largest graduating class ever with 100 students. Botham also noted a concern that the M.D. class is \$167,388.00.

From a research perspective since the April 2009 convention, the School's progress in exclusion from the MSMS continue to p

Noting Dean Higgins Affairs and Executive thanked her on behalf her well in her new

**Governance & Non**

At the request of report. The Board change the date of resolution proposed of an Assistant Secretary amended Article 4.4 authority to include three resolutions pa

**Academic Affairs Co**

Dean Higginbotham the committee chair substantive issues committee had appr Richard McCormick, while pleased with fitness facilities.

Trustee Dr. Jack Row compared to national scores. Trustee Nerbe a concern. Many comments would be

**Administration & Fa**

Trustee Phillip McC presented the report since July 2009, at

Dean Higgins She highlighted that the School's progress in exclusion from the MSMS continue to p

Noting Dean Higgins Affairs and Executive thanked her on behalf her well in her new

**Governance & Non**

At the request of report. The Board change the date of resolution proposed of an Assistant Secretary amended Article 4.4 authority to include three resolutions pa

**Academic Affairs Co**

Dean Higginbotham the committee chair substantive issues committee had appr Richard McCormick, while pleased with fitness facilities.

Trustee Dr. Jack Row compared to national scores. Trustee Nerbe a concern. Many comments would be

**Administration & Fa**

Trustee Phillip McC presented the report since July 2009, at

Dean Higgins She highlighted that the School's progress in exclusion from the MSMS continue to p

Noting Dean Higgins Affairs and Executive thanked her on behalf her well in her new

**Governance & Non**

At the request of report. The Board change the date of resolution proposed of an Assistant Secretary amended Article 4.4 authority to include three resolutions pa

**Academic Affairs Co**

Dean Higginbotham the committee chair substantive issues committee had appr Richard McCormick, while pleased with fitness facilities.

Trustee Dr. Jack Row compared to national scores. Trustee Nerbe a concern. Many comments would be

**Administration & Fa**

Trustee Phillip McC presented the report since July 2009, at

Dean Higgins She highlighted that the School's progress in exclusion from the MSMS continue to p

Noting Dean Higgins Affairs and Executive thanked her on behalf her well in her new

**Governance & Non**

At the request of report. The Board change the date of resolution proposed of an Assistant Secretary amended Article 4.4 authority to include three resolutions pa

**Academic Affairs Co**

Dean Higginbotham the committee chair substantive issues committee had appr Richard McCormick, while pleased with fitness facilities.

Trustee Dr. Jack Row compared to national scores. Trustee Nerbe a concern. Many comments would be

**Administration & Fa**

Trustee Phillip McC presented the report since July 2009, at

ected 1<sup>st</sup> year savings in procurement and utilities costs will be \$200,000. All at the School's career banding project, coordinated by Human Resources, was d that management expected to complete the project and reclassify employees January 2010. It was also reported that management plans to change to a bi-weekly program on or about January 15, 2010. McCall reported that management was Employee Recognition Program to be held in November 2009.

Justice McCall stated that the School's Campus Safety Department planned to purchase new vehicles ready to be deployed into service by November 15, 2009. Trustee asked whether management had considered merging MSM's Police force with departments of the other Atlanta University Center (AUC) schools. Dr. Rowe asked if forces to a single campus ever considered outsourcing their respective police forces to a single campus. Robert Franklin (President, Morehouse College) said that the AUC Council could discuss both suggestions and consider retaining a consultant to advise the Council. In response to a question from Dr. Cohen, President Maupin stated that CU's MSM is located in an area with socio-economic and safety challenges and schools were working together to build enhanced relationships with community agencies to the schools and to collaboratively address issues such as safety, economic development. Dr. Maupin also informed the Trustees that AUC administrative leaders representing Security, Finance, Marketing & Communications and Legal/Compliance meet regularly to discuss issues of common interests. The Trustees that the AUC schools are continuing to work on an AUC Campus Center. President Cohen asked if the Council of Presidents had ever considered erecting a fitness center, coffee shop, student lounges). President Maupin responded that has have been discussed and are currently under consideration as a part of the Master Plan project.

#### Audit & Compliance Committee Report

Thomas Lomax presented the Audit & Compliance Committee report. He reported that the School will implement its annual Code of Conduct training in early 2010. He also reported that the school implemented HIPAA training and there was a participation of approximately 50% at the end of August 2009 (initial completion date) and at approximately 80% by mid October 2009. Management has devised several strategies to ensure compliance in the future, including tying compliance training to staff performance evaluations. He also stated that the new Conflict of Interest policies have recently been implemented and will commence in the near future. Regarding the IT infrastructure upgrade, he reported that offsite server co-location project should be completed and placed in early 2010. This project should be critical from a compliance perspective for privacy and HIPAA purposes.

Lomax advised the Trustees that the MMA management action plan is in place and anticipated completion date of December 2009. Ms. Lori Collins, the School's Chief Financial Officer, is working with Dr. Lawrence Sanders, Associate Dean of Internal Audit Officer, to revise the sanctions policy for billing and coding. The goal is 95% accuracy rate of approximately 95% and coding procedures. The School currently has an accuracy rate of approximately 95%.

It was also  
Advancem  
Resources  
Lomax stal  
deficiency  
unqualified  
for the fir  
stated that

ep. 2. te  
t. 2. r. d f  
d 2. p c  
the 2. t  
H. 2. f  
pir 2. n  
tim 2. n  
le 2. c. no

that the int  
yroll shower  
ement and  
external au  
rther report  
nd that the  
its history. T  
's accountin

I audit  
major i  
ld prov  
conduct  
hat th  
ol mov  
auditor  
nciples

ducted by  
ues. Delo  
feedback  
by Ernst  
external  
d to "low  
neither ref  
ave been a

e &  
cond  
agem  
vent  
plani  
s on  
r pen  
y ar

che of Ir  
ng audits  
in early  
with no  
to issue  
A-133 a  
ed any  
nsistent

situation  
of Huma  
2010. M  
significant  
a clear  
cit report  
fraud, an  
y applic

**Developm**

**& L**

**nal Affairs C**

**ittee F**

**port**

At the requ  
Advancem  
stated tha  
fundraising  
to FY 2008  
during the  
compared  
and the Tr  
reported th  
She anticip  
securing en

t c f Ch  
r. 2. r. d f  
he 2. t  
for 2. t  
d C. 2. l. 2. t  
am 2. t  
\$1. 2. m  
see 2. o  
fo 2. u  
es 2. t  
wr 2. n

rwoman Mr  
ted the Dev  
n's difficult  
nual fund u  
r Society lev  
e period mc  
ion in FY 20  
r participati  
ion and conf  
the fundrais  
unds.

ly Har  
ment &  
nomic  
stricted  
members  
han do  
the Alur  
rate for  
ion visi  
challen

rect, Sally  
External A  
imate had  
onations de  
p declined  
bled, havir  
ni donor p  
he same tir  
declined f  
es will con

ce Pr  
nmit  
te in  
Howe  
ad \$4  
n rat  
I was  
FY 2  
FY 2

ent of In  
report. M  
t on the  
FY 2009  
major gi  
million in  
FY 2009  
was 14%  
Ms. Davi  
to 13 ir  
particu

stitutiona  
Ms. Davi  
School  
compare  
receipt  
FY09 a  
was 14%  
Ms. Davi  
FY 2009  
particu

Discussion  
for 100% pe

sure k. rel  
icip 2. e. 2. i. o.

arding the n  
which is offe

For Tru  
require

ees to cont  
ent for rec  
pi

ch ye  
nding

o the an  
n founde  
ons.

**Finance & I**

**est n**

**Committee**

**rt**

Committee  
Trustee Wal  
faculty prac  
committee  
Mr. Ward r  
attributable  
anticipated

hai n. 2. l. 2. a  
cc 2. r. 2. m  
e 2. o 2. p  
air 2. o 2. e  
lor 2. e 2. J  
or 2. n 2. r  
d 2. s 2. a

Felker War  
ted on the  
Morehouse  
ire that the t  
at MMA had  
to revenue  
savings from

livered  
rtance  
ical Ass  
l appro  
net sur  
ceived  
nt man

he Finance  
of the com  
ciates (MN  
ed the byla  
us of appr  
from Grad  
gement po

stmer  
versi  
xpre:  
to p  
\$29.  
al in

ommittee  
of the fig  
on beh  
de such  
0.00 for  
FY 2009,  
cess of

report  
of the fig  
of the  
versight  
FY 2009,  
amounts

Mr. Ward r  
revenues o  
the start of  
commend  
Administrat  
that Mrs. B  
working cal  
capital cash  
million in o  
recommend  
still liquid in

ort 2. e 2. J  
ex 2. f 2. a  
rta 2. r 2. o  
Mr 2. s 2. L  
o 2. 1 2. 0  
er 2. A 2. p  
al 2. r 2. v  
The 2. p  
rat 2. i  
ion 2. p  
str 2. n

at the Scho  
tures of apl  
he School's i  
nnetta But  
1, 2009, for  
d with Garr  
ment policy  
y would res  
ash currentl  
ove approxi  
he Sch

naudite  
ately  
ives as  
who  
efforts  
ngemar  
allow t  
more f  
the Sch  
y \$5 m

1 financial  
1.5 million  
well as salar  
became CFC  
nce the beg  
the School  
e School tc  
udent stew  
ol's checkin  
lion of this

r FY  
chan  
from  
enior  
FY 20  
nent  
ative  
f the  
nt. I  
into

reflect c  
n the tir  
ant posi  
ce Pres  
dent of  
Mr. Ward  
draft a  
invest its  
proximat  
ly \$10.8  
the Cor  
ntitee's  
ther yield

excess  
eline for  
ans. He  
dent of  
noted  
draft a  
working  
\$10.8  
ntitee's  
yielding, but

Mr. Ward stated that the from Grady Hospital was 2009. Mr. Ward noted that School's auditors were like Mr. Ward noted that Mrs. Grady representatives to

Mr. Ward reported that approximately \$117 million funding from the State require additional adjustment during the fiscal year.

Health Services Committee

Committee Chairman Will Dr. Cleveland noted that \$294,000. It was noted October 2009, and that Quality. Dr. Cleveland stated support its credentials of space to house its operation expires in January 2011. negotiate a new affiliation collaborating with Emory

The School's Internal Medicine well as the Atlanta Veterans clinical rotation beginning

The Board of Trustees will

Respectfully submitted,

Harold W. Jordan, II  
Secretary

through the promissory note for the School's CFO the CFO's note.

Mr. Ward reported that approximately \$117 million funding from the State require additional adjustment during the fiscal year.

Health Services Committee

Committee Chairman Will Dr. Cleveland noted that \$294,000. It was noted October 2009, and that Quality. Dr. Cleveland stated support its credentials of space to house its operation expires in January 2011. negotiate a new affiliation collaborating with Emory

The School's Internal Medicine well as the Atlanta Veterans clinical rotation beginning

The Board of Trustees will

Respectfully submitted,

Harold W. Jordan, II  
Secretary

budget ending December that was executed in part because we have the \$7.9 million University in negotiations

Mr. Ward reported that approximately \$117 million funding from the State require additional adjustment during the fiscal year.

Health Services Committee

Committee Chairman Will Dr. Cleveland noted that \$294,000. It was noted October 2009, and that Quality. Dr. Cleveland stated support its credentials of space to house its operation expires in January 2011. negotiate a new affiliation collaborating with Emory

The School's Internal Medicine well as the Atlanta Veterans clinical rotation beginning

The Board of Trustees will

Respectfully submitted,

Harold W. Jordan, II  
Secretary

07 per the following information

Mr. Ward reported that approximately \$117 million funding from the State require additional adjustment during the fiscal year.

Health Services Committee

Committee Chairman Will Dr. Cleveland noted that \$294,000. It was noted October 2009, and that Quality. Dr. Cleveland stated support its credentials of space to house its operation expires in January 2011. negotiate a new affiliation collaborating with Emory

The School's Internal Medicine well as the Atlanta Veterans clinical rotation beginning

The Board of Trustees will

Respectfully submitted,

Harold W. Jordan, II  
Secretary